در حمایت علی اکبری اختصاصی کشته‌گان، بی‌پناه شمول قضاط اکثریت بی‌پناه

مانند روده‌سواری در شهروند کیک دانشجویان کم‌سالی و سایر

رهنماز آذرق و علی‌ساز

دکتر رستمی در افغانستان به عنوان نماینده سیاسی و ناجی در

افغانی‌پیسم در تالقان!
Third Public Administration Capacity Building Project
(PACBP-III)
Request for Expressions of Interest
For
Supporting Treasury operations within the Ministry of Finance,
Line Ministries and Provincial Administrations in Afghanistan

Country: Islamic Republic of Afghanistan
Project: Third Public Administration Capacity Building Project (PACBP-III)
Procurement Type: Consulting Services
Project ID No. P084736
Ref No. MoF/294

Expressions of Interest

This request for Expression of Interest follows the General Procurement Notice (GPN) for Third Public Administration Capacity Building Project (PACBP-III) that appeared in UNIBD Online on 6 July 2004 (Printed Edition: Issue No. 655).

The Islamic Republic of Afghanistan (RoA) intends to apply for a grant from the International Development Association (IDA), and to use part of the proceeds to make payments under a contract for Consultancy Services to support the Afghan Treasury operations within the Ministry of Finance, Line ministries, and Provincial administrations. In particular, this contract will focus on the provision of advice, goods and services to facilitate accounting, reporting and financial management operations. This assistance follows on from support provided to the Treasury by a Financial Management (FM) Agent, funded under the first and second Emergency Public Administration Projects.

Over the past two years a functioning computerized Afghanistan Financial Management Information System (AFMS) has been developed and implemented in the Treasury and one province, comprising of, primarily, a government accounting and budget execution module. Significant improvements have been made in cash management, grant management, bank reconciliations, revenue recording and the recording of budget appropriations and allotments. FreeBalance is the core application of the current AFMS and while it is expected to be retained for the next few years its longer term retention will depend on the recommendations of a separate systems architecture study. This contract for a new FM Consultant seeks to consolidate and enhance the improvements made so far, to improve the capacity of the Treasury to undertake more complex tasks in the Treasury, and to extend them to line ministries and provincial administrations as appropriate. The duration of the contract will be for three years.

A brief description of the desired services is listed below. The intent is to enable potentially interested consultants to prepare an expression of interest.

- The contract will have an operational focus initially along with identified milestones (e.g., proficiency of MoF staff to take over operations), the achievement of which will result in a phase-out of operational support, being replaced with advisory services as the contract proceeds The consultant will have responsibility for assisting the Treasury in operating the AFMS.
- Under a comprehensive financial management information systems architecture study, which will be undertaken as a separate assignment, a systems analysis firm will determine the requirements of a framework to guide the implementation of an integrated financial management information system over the medium to long term, in the context of likely capacity and communication constraints. The new FM Consultant may be required to implement the recommendations of this study, including a possible transition to the use of new application software for the core system, if this is recommended.
- The Consultant will assist with developing the human resource management strategy for the Treasury and financial management staff in line ministries and provinces together with appropriate training plans with specific reference to Treasury operations. Relevant on-the-job training will be included in the consultant’s responsibilities, but formal training would be contracted-out outside the scope of these terms-of-reference.
- The Consultant will assist in the establishment of an appropriate regulatory and financial framework under the proposed Public Finance and Expenditure Management Law (PFEML). This involves defining financial control procedures, the overall roles of the Central Bank, the MoF, line ministries, provinces, and districts in the overall public financial management framework and assistance to the MoF in formulating and implementing the appropriate financial regulations.

The Consultant will have substantial role in helping improve the payment arrangements for the government and donors, ensuring due accounting and reporting, improving cash management, and addressing other important government financial management reform initiatives;

The successful Consultant would be functioning in an environment where the Ministry of Finance is itself undergoing restructuring. The Consultant will assist the Treasury in developing its own business plan in the context of the MoF’s efforts to develop a broader 5 year strategy. The Consultant would have to demonstrate that their team can operate, and has successfully operated, in a dynamic and rapidly evolving administrative environment in a post-conflict country.

The successful Consultant would be required to work closely with the Ministry of Finance team, as well as with Line ministries and Provincial and District administrations. The Consultant would report to the Ministry of Finance but would be required to consult at all stages with the World Bank and IMF project teams, and be capable of satisfying tight deadlines at all stages of their assignment, particularly including their reporting obligations as specified in the Terms of Reference for this project.

The Ministry of Finance now invites eligible consultants to indicate their interest in providing the above mentioned services for the RoA. Interested consultants must provide information showing that they are qualified to perform the services, including:

- descriptions of similar assignments, indicating the nature and scope of these assignments, the staff involved and the methodology employed,
- experience of working under similar conditions in developing countries,
- availability of appropriate skills among staff, including experience of business processes, information technology and language capabilities;
- references.

Consultants may associate to enhance their qualifications. The Association may take the form of a Joint Venture (with joint and several liability of all partners) or a sub-consultancy. If consultants intend to associate with other firms, they are invited to state in their EoI the combination and form of the association.

The main part of the EoI shall be a specific paper of not more than five (5) pages, to be sent by electronic mail to the address given below. The five pages shall comprise a brief presentation of the firm or association, recent references and experience of similar assignments and under similar conditions, proposed professional staff and their respective qualifications and experience.

The same text, together with all other material (brochures, description of similar assignments, experience in similar conditions, appropriate skills among staff, etc.), shall be sent as hard copy to the address given below. Respondents are encouraged to provide only material that is specific to the proposed services, and to avoid submitting generic promotional material.

A consultant will be selected in accordance with the procedures set out in the World Bank’s Guidelines: Selection and Employment of Consultants by World Bank Borrowers dated May 2004.

Interested consultants may obtain further information at the address below from 0900 to 1500 hours.

Expressions of interest, quoting reference MoF/294, must be sent electronically to the email address given below. Hard copies of the expression of interest along with copies of accounts, brochures etc. should be sent by courier to the address below, to arrive no more than 5 days after the deadline for submission of expressions of interest.

The deadline for submitting the expression of interest is 12 noon Kabul time on 23 August 2004.

Attn: Procurement Advisor
Procurement Unit
Afghanistan Reconstruction & Development Services
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Malik Asghar Square,
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